

Draft PlanMaryland Implementation Strategy Summary Report
July 23, 2012

Summary Report of State Agencies PlanMaryland Implementation Strategies			
Agency	# Priorities Identified	Major Priorities	Associated Conceptual Strategies
MDA	3	<p>A. Attaining TMDL goals and Watershed Implementation Plan (WIP) – Phase II</p> <p>B. Preserve, protect, and foster Maryland agriculture and its environment</p> <p>C. Preserve large contiguous blocks of agricultural land to maintain and support a viable and productive agricultural industry</p>	<p>A. Pursue education, assistance, incentives and enforcement at the local level to help meet the TMDL Goals & Phase II WIP, by:</p> <ul style="list-style-type: none"> • Staff to conduct educational, outreach, and certification programs throughout the state to promote the programs. • Enforce regulatory measures in order to help farmers develop and implement nutrient management plans, as required by the Water Quality Improvement Act of 1998. • Provide grant funding to offset cost of BMP implementation and loss of crop income. • Provide incentives to encourage cover crop planting. <p>B. Education, marketing and coordination to promote Maryland agriculture, by:</p> <ul style="list-style-type: none"> • Build awareness of MD Agricultural products with buyers and consumers domestically and international. • Market the benefits of crop insurance • Farmers’ markets provide an important source of income for farmers as more and more consumers seek the freshness, quality, and wide selection of locally-grown produce. • Connect Food Service managers and educators with Agriculture • Preventing the degradation of State's natural resources • Use integrated biological strategies for larvae control of mosquitoes <p>C. Preserve enough productive farmland and woodland to protect the agricultural industry and infrastructure</p> <ul style="list-style-type: none"> • Provide for adequate open space and assist in implementation of growth management goals of State and local governments.

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DBM	1	A. Capital Budget Review	<p>A. DBM aims to ensure that State agencies have considered PlanMaryland when deciding on where to site a project, by</p> <ol style="list-style-type: none"> 1. Revise DBM instruction manuals to include section on PlanMaryland: May 2013 <ol style="list-style-type: none"> a. Facilities Master Plan Submission Guidelines b. Capital Budget Instructions c. Project Consistency Report d. Facility Program Manual 2. Conduct training for capital budget analysts on how to use PlanMaryland guidelines as a way to evaluate capital budget requests, facility program manuals, facilities master plans: August 2012 3. Partner with MDP to hold trainings for agency capital budget staff (State-Owned): July 2013 4. Partner with MDP to hold trainings for agency capital budget staff (Grant and Loan): August 2013 5. Partner with MDP when issues of site selection arise: ongoing
DBED	4	<p>A. Position Maryland for growth through accelerating efforts to sustain a knowledge-dependent, global, entrepreneurial economy driven by innovation</p> <p>B. Build on and protect leading drivers of economic growth such as life sciences, information technology and federal and military-related activity.</p>	<p>A. Position the state for growth by supporting discovery (R&D), commercialization of new knowledge, entrepreneurship, human capital, financial capital, physical capital and quality of life.</p> <p>B. 1. Increase access to capital – Biotech tax credit; InvestMaryland; grant awards for translational research and commercialization.</p> <p>B 2. Human capital and entrepreneurship – STEM education; develop cybersecurity curriculum at colleges and university; retain graduates in STEM fields to work in Maryland.</p> <p>B. 3. Transportation – Encourage adequate infrastructure and development policies around employment centers, particularly federal facilities; expand commuter rail service; encourage transit-oriented development projects.</p> <p>B 4. Land Use – Encourage smart reuse and redevelopment of properties, infill development, and redevelopment of underutilized industrial property. Ensure that older commercial districts remain vibrant and support businesses in Revitalization Areas.</p> <p>B 5. Technology facilities – Develop incubator and accelerator facilities for targeted growth sectors, including emerging sectors such as cybersecurity, and earth and space sciences.</p>

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		<p>C. Embrace regional and economic diversity by investing in and transforming Maryland’s traditional sectors of agriculture, manufacturing and tourism.</p> <p>D. Make it easy to do business and live in Maryland through predictability, transparency and automation.</p>	<p>C. Stronger efforts to link Maryland’s federal and academic assets with its rural areas could result in greater competitiveness for landing federal facilities, increased private investment and R&D in emerging areas such as sustainable agriculture, biofuels, and water quality</p> <p>D. Technology can vastly improve coordination and introduce increased efficiencies. Culture and organizations that are responsive and flexible, however, play an equally critical role in providing an environment that encourages business and its growth. Improvement in this area is as much about changing culture as it is about investment in automation and electronic tools.</p>
MDE		<p>A. Concentrate development and redevelopment in communities where there is existing and planned infrastructure</p>	<p>A 1. The Department intends to continue to exercise and reinforce its oversight authority in this area to promote smarter, more sustainable growth. The Department’s Water Resources Planning Program could be strengthened by:</p> <ul style="list-style-type: none"> • Encouraging the integration of Water & Sewer Plans, the Water Resources Element of comprehensive plans, and capacity management. • Requiring counties to fully assess the costs of growth and resource impacts when designating or changing water and sewer service areas and expanding facilities. <p>A 2. The grants and loans the Department issues through its Water Quality Financing Administration already prioritizes awarding of projects using Smart Growth criteria and will continue to do so. Most of the funding programs require that the project to be funded, and the area it serves, be located in Priority Funding Areas, but projects that support sustainable development are awarded extra points and are therefore ranked higher for funding. Going forward, the Department will continue to look for opportunities to refine its ranking criteria.</p> <p>A 3. The Department’s Wastewater Permits Program has significant authority over all new development that requires a discharge permit – this encompasses discharges to both surface and groundwater, including approvals of septic systems. This program is already used to promote Smart Growth. The Department’s newly proposed Best Available Technology (BAT) requirements for all new septic systems will serve as a disincentive to low density sprawl development.</p>

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			<p>A 4. Another of the Department’s programs that promotes concentrated development and redevelopment is the water supply program – water appropriation and use permits. More should be done to resolve the supply issue in a timely manner; however, ongoing attempts to develop allocation policies based on Smart Growth principles have been difficult. The Department could promote concentrated growth and redevelopment, by:</p> <ul style="list-style-type: none"> • Expanding the municipal preference approach to water appropriation requests to areas of the State beyond Carroll, Frederick and Washington Counties • Developing a new water appropriation fee to support statewide and regional water resource protection and planning efforts (Wolman Commission recommendation) • Exploring changes to the reasonable use doctrine to incorporate PlanMaryland principles • Encouraging the development of regional water plans as recommended in the Wolman Commission. <p>A 5. The Department’s Stormwater Management Program encourages the use of stormwater controls to manage the quantity and quality of runoff. There are some options to improve this program so that it better promotes smart growth. Options include:</p> <ul style="list-style-type: none"> • Expanding Municipal Separate Storm Sewer System (MS4) permitting requirements to all counties and municipalities in Maryland • Reassessing stormwater management requirements for developed areas as an incentive for redevelopment • Encouraging the development of private trading and stormwater mitigation banks • Developing nutrient trading and offset policies and programs that foster redevelopment • Promoting maximum use of the flexibility available in meeting stormwater management regulations in urban/developed areas • Promoting a regional stormwater management approach for the targeted growth and revitalization areas

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	11	<p>B. Preserve and protect environmentally sensitive land and water resources, critical elements for sustainable growth and shared prosperity</p>	<p>A 6. The Department houses three programs which are aimed at cleaning up and redeveloping potentially contaminated sites – the Site Assessment program, the Brownfields Redevelopment Initiative, and the Voluntary Cleanup Program. Through the clean-up and productive re-use of commercial or industrial sites that are abandoned or underutilized and perceived to be contaminated, the Department promotes a more sustainable pattern of development. The Department will aim to better target funding in both the Site Assessment and Brownfields Redevelopment Programs to give priority to development projects in Targeted Growth and Revitalization Areas (TGRAs).</p> <p>A 7. Finally, the Department is developing a program that will require development to offset its new pollution. The WIP – Accounting for Growth Program will likely exempt redevelopment from this requirement. Also, the pollution from household wastewater will not have to be offset if the development is served by a wastewater treatment plant with capacity. Because large lot, sprawl development is associated with the highest amount of nutrient pollution per household, this program will discourage this type of development and incentivize compact, mixed-use development and redevelopment in already established communities.</p> <p>B 1. Explore the inclusion of an additional element of PlanMaryland that encompasses statewide and regional long-term water resource protection and infrastructure expansion plans with federal, State and local government agencies and utilities working collaboratively, and these plans should be integrated with the growth management and land use responsibilities delegated to local governments.</p> <p>B 2. Review the Tier II regulations to determine whether PFAs are the appropriate geography and, if necessary, revised to better reflect PlanMaryland goals</p> <p>B 3. Examine the potential expansion of the Wastewater Permits Program to increase protections for environmentally sensitive waters by requiring development of water quality based effluent limits for all groundwater discharges.</p>

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		<p>C. Mitigate and Adapt to Climate Change</p> <p>D. Promote Healthier Communities</p> <p>E. Encourage Sustainable Practices</p>	<p>B 4. Strengthen the Water Supply Program to better protect water resources by:</p> <ul style="list-style-type: none"> • Developing a new water appropriation fee to support more comprehensive water planning efforts, as recommended by the Wolman Commission • Exploring changes to the reasonable use doctrine to incorporate PlanMaryland principles • Encouraging the development of regional water plans similar to the Northeast BRAC Water Summit Approach. <p>C. Identify those programs in Maryland’s GHG Reduction Plan that are likeliest to have the greatest growth, land use, and land preservation impacts</p> <p>D 1. Continue to implement and improve MDE programs for lead poisoning prevention by</p> <ul style="list-style-type: none"> • Implementing HB644 of 2012 to bring additional residential rental property into the program, i.e., those built between 1950 and 1978 • Adopting regulations to implement the EPA’s lead paint rule regulating renovation, repair, and painting (Lead RRP) of housing built before 1979. <p>D 2. Continue to implement and improve MDE programs for brownfields redevelopment and voluntary clean-up by publicize these programs and be alert to opportunities to focus these efforts on TGRAs.</p> <p>D 3. Continue to implement and improve MDE programs for environmental justice by:</p> <ul style="list-style-type: none"> • Create an EJ and public participation fact sheet and post it on the MDE website • Update the Department’s permit guide to include EJ • Create guidance for applicants on creating a real dialogue with communities early in the process and provide training on developing agreements that include issues that are important to the affected communities • Encourage companies to employ best practices such as holding pre-application meetings with community and MDE, using larger notification signs in EJ areas to announce projects and community meetings, give notice to residents in plain language, translate documents into languages appropriate to the community, and target outreach to community organizations and institutions • Encourage local government to become involved at permit meetings “early and often” <p>D 4. Continue to implement and improve MDE programs for Maryland’s Clean Air Plan by:</p> <p>E. Continue to implement and improve MDE programs that encourage sustainable practices</p>

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DGS	4	<p>A. Acquire new and renewal leasehold agreements for real property on behalf of State agencies.</p> <p>B. Acquire real property on behalf of State agencies.</p> <p>C. Dispose of surplus real property on behalf of State agencies.</p> <p>D. Design, renovate and construct State facilities.</p>	<p>A. A general review of the lease procurement and enforcement process will be completed in light of the PlanMaryland objectives</p> <p>B. Determine where there are specific acquisition requirements to achieve agency missions, and how these can be aligned w/ PlanMaryland objectives</p> <p>C. Review disposal process and policies to determine whether they are consistent with PlanMaryland objectives and make modifications, where possible</p> <p>D. Develop high level of collaboration between outside agencies and internal decision makers, with regard to Capital Project Review</p>
MHEC	5	<p>A. Revise development review and approval procedures</p> <p>B. Capital budget for PlanMaryland</p> <p>C. Concentrating growth & support sustainable quality of life in local communities via sustainable development, transportation and land-use strategies</p> <p>D. Reductions in greenhouse gas emission & energy use</p> <p>E. Water quality; stormwater and watershed ma</p>	<p>A. Emphasis will be on incorporating the relative concepts of Plan Maryland into the Maryland State Plan for Post-Secondary Education as to portray and emphasize a new focus on sustainability and Smart Growth</p> <p>B. Emphasis will be on altering the existing MHEC procedures to bring Plan Maryland & other related state priorities into the review process</p> <p>C. Use the facilities master planning process to help concentrate growth and support sustainability</p> <p>D. Refer to Climate Action Plans for individual institutions as reported to the ACUPCC</p> <p>E. Additional work will continue based on Master Plan guidance, similar to that already completed</p>
DHCD		<p>A. Implement State Housing Plan</p> <p>B. Support sustainable homeownership for new buyers and homeowners.</p> <p>C. Increase preservation and production of affordable rental housing units.</p>	<p>A. The State Housing Plan will provide a policy framework to help coordinate comprehensive housing and neighborhood revitalization initiatives that support and enhance the unique characteristics of all communities statewide</p> <p>B. DHCD will continue to provide safe, affordable homeownership financing for Maryland homebuyers and seek to expand homeownership. DHCD will continue to work to raise public awareness though outreach and education regarding housing resources.</p> <p>C. DHCD is particularly interested in continuing and expanding partnerships for transit oriented development (TOD). In particular, moderate income households can benefit from savings resulting from reduced auto dependence while supporting Maryland transportation and environmental policy.</p>

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	9	<p>D. Expand opportunities for high-performance, healthy, green homes and businesses.</p> <p>E. Expand housing choice for people with special needs, circumstances or concerns.</p> <p>F. Advance transit-oriented development to create sustainable communities with access to transportation, schools, jobs and other shared services and amenities.</p> <p>G. Alignment of State and local public resources in revitalization in order to leverage significant private investment to support Sustainable Communities</p> <p>H. Accelerate the economic revitalization of targeted communities (Sustainable Community areas) through strategic investment of public resources that leverage significant private resources.</p> <p>I. Provide training and technical assistance to build partnership with local jurisdictions and code authorities to support development consistent with PlanMaryland goals.</p>	<p>D. DHCD will continue to be actively engaged in promotion and financing of green building, energy upgrading of existing buildings through our housing rehabilitation and weatherization programs</p> <p>E. DHCD will continue and expand partnerships with public, private and nonprofit stakeholders to provide housing opportunities for Maryland residents with special needs</p> <p>F. Pursue early engagement of public and private officials in the development process</p> <p>G. Simplification of the targeting of State revitalization resources into a single focus area called Sustainable Community Areas</p> <p>H. Continue to focus programs, resources and technical assistance to Maryland communities in need of revitalization, using designated Sustainable Communities as a geographic target area</p> <p>I. The Maryland Codes Administration will continue and expand training and technical assistance for local codes officials to support building codes adoption and implementation</p>
DNR		<p>A. Coordination of Land Acquisition and Preservation Programs with PlanMD resource conservation areas.</p> <p>B. Climate Adaptation Planning</p> <p>C. Coordination of Forestry Resources into PlanMD Communities</p> <p>D. Community Parks and Playgrounds</p> <p>E. Local Government Coastal Funding & Planning Assistance</p>	<p>A. Improve coordination of land conservation efforts with local government to achieve mutually defined natural resource conservation goals.</p> <p>B. Protect critical natural and built environments from the impacts of climate change (i.e., sea level rise, temperature increase, precipitation change) and climate-induced natural hazards (i.e., erosion, floods, storm surge, wildfire, drought, extreme heat).</p> <p>C. Strengthen the ability of local communities to protect and enhance forestry resources as part of community development, redevelopment and revitalization efforts</p> <p>D. Incorporate the planning areas into the Community Parks and Playground Program (CPP).</p> <p>E. Incorporate the planning areas into strategic planning efforts for nutrient reduction and coastal planning assistance.</p>

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	12	<p>F. Help Local Governments concentrate growth & support sustainable quality of life in communities including natural resource within the urban environment</p> <p>G. Growth offset policy and strategy for the Chesapeake Bay TMDL</p> <p>H. Sustainable transportation/ land use strategy</p> <p>I. Healthy Communities</p> <p>J. Conflicts between GreenPrint and GrowthPrint overlap</p> <p>K. Conflicts between Climate Change Impact Areas and GrowthPrint overlap</p>	<p>F. DNR will work with other state agencies to assure that habitat and environmental resources are protected and incorporated into growth and revitalization areas. DNR will work with the other agencies to develop guidance and policy for protection of these resources, and develop state tools to provide opportunities for enhancements within state and local programs targeted at urban communities.</p> <p>G. Coordinate this offset policy with the emerging planning area geographies</p> <p>H. DNR will work with other agencies to evaluate the transportation planning process and incorporate the consideration of natural resources into the process</p> <p>I. DNR will work with other state agencies and local partners to determine best practices and public policy options for improving access to natural areas, community design and environmental justice practices to ensure all Marylander's have the opportunity to live in a healthy community</p> <p>J. DNR will work with other agencies and local governments to map the overlapping of GreenPrint Areas and identified growth areas, develop a protocol for these areas within state funding programs and work with local partners on how to approach planning for these areas while minimizing the impact on the natural value of these areas</p> <p>K. DNR will work with other agencies and local governments to map the overlapping of GreenPrint Areas and identified growth areas; develop a protocol for these areas within state funding programs; and work with local partners on how to approach planning for these areas in order to further the following Climate Change Impact Area planning objectives:</p> <ul style="list-style-type: none"> • Establish targets for restoration and land conservation to protect natural features which perform important ecosystem functions and services and buffer built environments from the impacts of climate change and related natural hazards; • Discourage new growth, development and redevelopment in sea level rise inundation zones or other high hazard areas; • Allow for the continued development and redevelopment in vulnerable areas, provided that public and private infrastructure is carefully sited and designed; and • Incorporate climate change considerations into engineering design standards and regulations for public and private infrastructure improvements.

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		L. Coordination between Working lands and habitat preservation	L. DNR will work with other state agencies, local governments and other partners to: <ul style="list-style-type: none"> • assess the state and local geographic targeting of land conservation and working land preservation; • evaluate the existing preservation programs; and • identify opportunities to enhance conservation opportunities while sustaining the economic goals of working lands in Maryland
MDP	9	A. State Assistance to Local Comprehensive Planning & Implementation B. Sustainable Land Use – Transportation C. State & Local Consistency with PlanMaryland D. Facilitate Smart Development by the Private Sector E. PlanMaryland & Cooperative Forecasting F. Enhanced Clearinghouse Functionality and Services G. Inter-State Coordination and Collaboration H. Rural Economic Development	A. Bring PlanMaryland and related State priorities and information to bear in early stages of local plan revision and implementation processes, and maximize opportunities for the kind of coordination PlanMaryland envisions B. A sustainable land use/ transportation strategy for PlanMaryland will be developed through a collaborative State/local effort as part of the PlanMaryland implementation process C. Monitor State and local actions and help keep them on track D. Develop a strategy that would support public and stakeholder ability to participate in and influence review and approval of projects during the development review and approval process; ensure that concerns are raised and addressed at appropriate stages in the project review and approval process; minimize the negative impacts on developers attempting to develop in ways consistent with PlanMaryland and relevant local comprehensive plans and implementing ordinances and procedures; promote confidence of the development community in progressive land development decision-making procedures in Targeted Growth and Revitalization Areas; and encourage developer investment in the types and locations of development desired by the Plan. E. Use forecasts to reflect and support PlanMaryland objectives F. Enhancing the Clearinghouse process to review projects earlier in the development process could save time and money, along with increasing public support G. Share information and collaborate with our adjacent states to identify and address issues such as improving Chesapeake Bay water quality, preserving land, promoting economic and community development, and enhancing transportation systems H. Coordinate a multi-agency strategy to maximize the economic opportunities of Maryland's rural areas.

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		I. MDP/MHT Retooling of Services	I. Existing programs that have eligibility criteria for grants or assistance will be modified, when appropriate, to include PlanMaryland Planning Area preference as part of the program evaluation process
MDOT	11	<p>A. Project Evaluation/Checklist</p> <p>B. Planning Area Evaluation and Integration</p> <p>C. Technical Analysis/Decision-Support Tools</p> <p>D. Maryland Transportation Plan (MTP) Development</p>	<p>A. Strengthen several aspects of MDOT's project selection, development and review processes, by integrating PlanMaryland geographies, and developing new decision-support tools that better reflect transportation/land use outcomes. Moreover, the statewide transportation planning effort that is currently being developed for completion in 2014, provides a timely and strategic opportunity to further analyze transportation needs and assets in a manner that complements PlanMaryland.</p> <p>B. Coordinate with MDP and local jurisdictions to ensure proposed PlanMaryland Planning Areas reflect transportation assets and needs (e.g. for freight movement, airport expansion, etc.) Analyze MDOT's current capital program (CTP), discretionary programs and locally prioritized projects relative to PlanMaryland planning geographies and develop recommendations for longer term implementation measures. This effort will be integrated into evaluation of potential projects for access management, highway needs inventory, and regional planning review as well as grant/technical assistance programs.</p> <p>C. Develop enhanced land use/transportation modeling and analysis tools and applications to support evaluation of policies, programs and projects in planning areas and transportation corridors. Levels of potential application include the Maryland statewide transportation model, regional MPO travel demand models, sub-area analysis tools and reflect the interaction of land use and transportation identified in state and local plans.</p> <p>D. Develop a statewide transportation plan that includes consideration of PlanMaryland goals and provides the strategic transportation perspective on infrastructure assets, needs and opportunities. Develop technical analysis and recommended processes for evaluating future transportation needs, relative to goals publicly identified through the MTP process and reflecting consideration of land use goals articulated through PlanMaryland and the planning area designation process.</p>

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		<p>E. Policy - Complete Streets</p> <p>Inter-Agency Strategy #1. Strengthen Coordination in Comprehensive Plan Review Process</p> <p>Inter-Agency Strategy #2. Comprehensive Plan Guidelines</p> <p>Inter-Agency Strategy #3. State/Local Inter-Agency Sustainability Planning - Special Area/Corridor Pilot Program</p>	<p>E. Enhance access to transportation alternatives by adopting a Complete Streets policy and taking steps to integrate this policy into project development and planning processes. The Complete Streets policy and implementation focus on appropriate accommodations for all users of a roadway based on the land use context and network function. Several specific policies and practices will be reviewed and amended as part of Complete Streets implementation, for example, TOD policies, bicycle pedestrian priority areas, and level of service thresholds. Additional policy interventions to implement PlanMaryland may be identified as part of this process.</p> <p>Strengthen collaboration between state and local agencies to inform the comprehensive plan process. MDP can lead development of stronger mechanisms to inform agency evaluation of comprehensive plans to ensure this review adequately reflects PlanMaryland outcomes. This could include development of specific guidelines and technical evaluation to be shared through enhanced coordination between regional planners across agencies (e.g. of MDP, MTA, SHA, and MDOT)</p> <p>Develop decision-support tools and guidelines that clarify how the departments will interpret consistency with the 12 planning visions, sustainable community designations, planning area designations, the statewide housing plan and the Maryland Transportation Plan in their development of local comprehensive plans and requests for program assistance. Guidance document should clarify expectations regarding coordinating with local jurisdictions, and actions to support infrastructure investment (including how to encourage TOD and transit-supportive land use).</p> <p>Advance growth and climate change goals through a series of state/local inter-agency plans that examine trade-offs and potential benefits from a multi-sector perspective (land use/transportation/energy/conservation-sequestration) This inter-agency approach could be coordinated to address a set of key issue types to inform broader state/local action on land use, transportation, etc. Outcomes could inform scenario planning efforts and help develop inter-agency strategies to address statewide goals.</p>

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		<p>Inter-Agency Strategy #4. Planning Areas Reflected in Cooperative Forecast</p> <p>Inter-Agency Strategy #5. Conduct Inter-agency Review of Investment/Project Siting Criteria to ensure consistency with PlanMaryland outcomes.</p> <p>Inter-Agency Strategy #6. Critical Area Commission Criteria</p>	<p>Require consistency of local inputs for cooperative forecasting process be with identified areas for growth, etc. as identified in local planning areas. (or: Encourage MPOs to incorporate planning areas into cooperative forecasting process.) Enhance modeling to prevent inclusion of projects in the CLRP that are inconsistent with land use priorities.</p> <p>Strengthen consideration of planning areas, as well as transit, bike and pedestrian access as criteria in identifying sites and strategies for facilities. (e.g. - hospitals, schools, businesses)</p> <ul style="list-style-type: none"> • Identify opportunities and partnerships for potential intervention. • Evaluate existing transportation-related criteria and identify gaps/opportunities. • Develop recommendations and strategies for implementation. • Conduct outreach to relevant parties, and pursue follow-up. <p>Analyze potential for Critical Area Commission to incorporate PlanMaryland goals and criteria into their project review.</p>
DHMH		A. Health in Sustainability (Provide health-related data and scientific rationale to State and local policymakers in order to champion Smart Growth principles that support population health improvement)	Various DHMH divisions units can provide health-related data and communicate scientific evidence to be used by other State agencies and local health departments to inform local planning & implementation processes and in reviewing the results of those processes. DHMH is attempting to simplify and unify access and policies by which the data are accessed, so that there is a “one-stop” shop for data. The goal is to provide timely, accurate, and relevant data at a geographic and temporal level that is relevant to planning and decision making, and incorporates state priorities for health improvement, reduction of health disparities, and access to health care.

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		B. Promote Healthier Communities	The health of communities is a complex function of many determinants, some of which are directly related to the health of individuals (which is itself determined by a combination of personal, environmental, and social factors, as well as access to health care), some of which are related to neighborhood factors, and some of which are determined by other factors. Some DHMH programs focus on the prevention or mitigation of specific health conditions (e.g., cancer and chronic disease), others may focus on particular populations (e.g., maternal and child health programs or minority health and health disparities), while other programs look at environmental factors that are influenced by many agencies (e.g., the built environment). DHMH works closely with agencies that focus on environmental factors (MDE, DNR, DHCD, MDOT, MDA) to coordinate on policies and programs that ultimately affect public health.
DLLR	3	<p>A. Integration and alignment of existing programs</p> <p>B. Development of comprehensive statewide business services strategy</p> <p>C. Implementation of Computer-Based GED testing</p>	<p>A. In the process of developing a statewide integrated plan that addresses the various programs and services germane to our service delivery including, workforce services, adult education and training services, business services and supportive services</p> <p>B. Developing best practices and better alignment of existing resources</p> <p>C. working towards early implementation of computer-based GED testing in Maryland</p>
MEA		<p>A. Governor’s Goal 9: Reduce Per Cap Electric Consumption and Demand in Maryland by 15% by 2015 Promote energy efficiency in residential, businesses and State owned buildings to lower operating costs and environmental impacts of State entities.</p> <p>B. Governor’s Goal 10: Generate 20% of Maryland’s electricity from renewables by 2022 and promote alternative means of clean transportation in Maryland.</p>	<p>Assist public utilities and the State in achieving Empower goals</p> <p>Develop renewable energy resources to achieve the State RPS goals and promote alternative means of clean transportation in Maryland</p> <p>Offer alternative means of transportation to lower dependence on foreign sources of liquid fuel and minimize environmental impacts of transportation by:</p> <ul style="list-style-type: none"> • Developing infrastructure for alternative means of transportation like EV charging stations and CNG filling stations • Incentivize and promote the deployment of vehicles that are powered by alternatives to gasoline

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MSDE	2	<p>A. Career and Technology Education integration of PlanMaryland</p> <p>B. Instruction integration of PlanMaryland</p>	<p>A. Through state approved Career and Technology Education (CTE) programs of study organized around ten Career Clusters, Maryland’s high school students enroll in, and complete, CTE programs of study that support Maryland’s economic and workforce needs, addressing high skill, high wage and high demand careers which are current and emerging in Maryland</p> <p>B. In collaboration with various State and federal agencies, higher education, and non-governmental organizations, MSDE is providing professional development for educators in environmental literacy</p>
IAC	1	<p>A. Strengthen the integration of the Plan Maryland goal, “To concentrate growth and support sustainable quality of life in communities,” into the Public School Construction Program (PSCP) guidelines, the CIP evaluation and approval strategies, and the criteria for school construction investments and site approvals, while continuing to support existing school needs.</p>	<p>A. The IAC staff will investigate strategies and recommend new or revised program criteria to the IAC on ways to strengthen programmatic and/or funding opportunities as a mechanism that will support Targeted Growth and Revitalization Areas that are concurrently also targeted by state and local agencies’ planning polices and funding programs</p>